



**2026 ANNUAL MEETING**  
**SHAREOWNER QUESTIONS NOT ANSWERED DURING MEETING**  
*(Relevant to the Business of the Meeting – Similar Items Aggregated)*

***We received questions regarding RTX's approach to innovation, including use of new technologies such as artificial intelligence . . .***

Innovating for future growth is one of our three strategic priorities, alongside executing on our commitments and leveraging our breadth and scale. It's central to our ability to drive best-in-class performance and create a safer, more connected world. RTX ranks among the world's top patent-generating companies, and our 60,000 engineers are building and designing new technologies in areas ranging from advanced materials and manufacturing to propulsion, sensing, and artificial intelligence. In 2025 RTX deployed approximately \$7.7 billion in company and customer-funded research and development and invested another approximately \$2.6 billion in capital expenditures, while also supporting a venture capital division that invests in companies pursuing the latest concepts across aerospace and defense. Specific to artificial intelligence, RTX is prioritizing investments that directly support our business strategy, including improving product offerings and life cycle, and driving operational improvement.

***We received questions about RTX's opportunities in emerging markets . . .***

RTX is well positioned in markets across the globe with approximately 55,000 employees located outside of the United States. These employees support our customers in the local regions where they operate and serve. As seen in RTX's Q1 2026 10-Q filing, approximately 45% of RTX's total sales were international, including over 20% to customers in Europe and over 10% to customers in Asia Pacific.

***We received questions regarding RTX's approach to tariffs . . .***

Like many companies in the aerospace and defense industry, our supply chain is global, and we import into the U.S. raw materials, parts, and modules from around the world. Similarly, our customer base is global, and our products are imported into countries which have announced tariffs. As such, we closely monitor changes in the evolving global trade environment. We continue to pursue a variety of actions to mitigate the impact of tariffs, including (i) utilizing available exemptions or exclusions to tariffs, such as trade agreements, treaties or other statutory relief, (ii) evaluating operational and supply chain changes, and (iii) where feasible, increasing the prices of our products.

RTX remains well positioned to manage the impact of tariffs, as reflected in our performance during the first quarter of 2026. In the quarter, RTX drove 70 basis points of consolidated segment margin expansion, including contributions from all three segments (Collins Aerospace, Pratt & Whitney, Raytheon), despite a year-over-year headwind from tariffs.

***In 2025, RTX eliminated the “Corporate Responsibility Scorecard” component of its Annual Incentive Plan (the “AIP”) design. We received a question regarding the rationale for this change.***

As discussed on page 6 of RTX’s 2026 Proxy Statement, the Human Capital & Compensation Committee of RTX’s Board of Directors determined that the funding formula for the AIP would be solely based on the financial performance of RTX and its business units in order to better align with RTX’s focus on meeting its financial commitments to investors.

***We received questions regarding how RTX navigates changing regulatory and political environments . . .***

As an aerospace and defense company with customers, suppliers and operations around the world, RTX operates in a highly regulated global environment. Regulatory and political change is a constant in our business and simply part of what it means to be a leading provider of technologically advanced commercial and military products. Our commitment to a strong culture of compliance with all applicable regulations is fundamental to how we operate and is grounded in our core values of Safety, Trust, Respect, Accountability, Collaboration and Innovation. So while regulations may change, our approach to compliance does not. Whether we’re ensuring the quality and safety of our people and our products, serving our customers, or complying with complex global trade obligations, RTX employees are expected to do the right thing.

***We received questions on the approach taken by the RTX Board of Directors to determine criteria for Board membership and overall Board composition . . .***

As discussed on pages 11 and 12 of RTX’s 2026 Proxy Statement, the Board of Directors considers a number of general attributes, key skills and expertise when identifying potential directors and determining the composition of the Board. In general, the Board seeks candidates who can bring unique perspectives, add new insights, and enhance the Board’s performance and effectiveness. The Board also strives to ensure that the key skills and expertise that it has identified as important are sufficiently represented on the Board as a whole, and to maintain a balance of tenure, viewpoints and experiences.